

MEETING OF THE BOARD OF DIRECTORS
SINAI HEALTH SYSTEM (“SHS”)
Monday, December 11, 2017
Bridgepoint Hospital Room 10.103 Marian Walsh Auditorium
3:30 – 6:00 p.m.

Minutes

Present:

Mr. Brent Belzberg
Ms. Paula Blackstien-Hirsch
Mr. Jonathan Bloomberg
Mr. Lawrence Bloomberg
Mr. Peter Cohen
Mr. Harry Culham
Mr. David Cynamon
Mr. Lloyd Fogler
Mr. Irving Gerstein
Mr. Ira Gluskin
Mr. Jay S. Hennick
Mr. Andrew Hoffman*
Ms. Debbie Kimel
Mr. Tom Kornya*
Mr. Joseph Lebovic
Ms. Jane Merkley

Dr. Gary Newton
Mr. Richard Pilosof
Mr. Stephen Pustil
Mr. Philip Reichmann
Ms. Joanna Rotenberg
Mr. Robert Rubinoff
Mr. Mark Saunders
Ms. Honey Sherman
Mr. Howard Sokolowski*
Mr. Kenneth Tanenbaum
Mr. Lawrence Tanenbaum
Mr. Charles Winograd
Dr. Ian Witterick
Dr. Trevor Young

*via Teleconference

Regrets:

Mr. Bernard Ghert
Dr. Mirek Otremba
Ms. Heather Reisman
Mr. Joel Reitman
Mr. Allan Rudolph

Mr. Gerald Schwartz
Mr. Edward Sonshine
The Rt. Hon John Turner
Mr. Mark Wiseman

Also Present:

Dr. Chaim Bell
Ms. Susan Brown
Mr. Terry Caputo
Mr. Gerry Dimnik
Mr. Louis de Melo
Ms. Melanie de Wit
Mr. Stephen Goldsmith
Ms. Carey Lucki
Ms. Barbara McCully

Ms. Karen Michell
Mr. Jason Rutland
Dr. Maureen Shandling
Ms. Joan Sproul
Mr. Marc Toppings
Ms. Kate Wilkinson
Dr. Jim Woodgett

Guests:

Mr. Romeo Crisostomo
Dr. John Kingdom
Dr. Shoo Lee
Dr. Stephen Lye
Ms. Joanne MacKenzie

Dr. Greg Ryan
Dr. Mathew Sermer
Ms. Romeila Son
Dr. Sharon Unger

Recorder: Ms. Aleks Metropolit

1.0 CALL TO ORDER

Mr. Brent Belzberg, Chair of the Board of Directors, called the meeting to order.

1.1 Quorum

Mr. Belzberg noted that a quorum was present and the meeting was duly constituted.

1.2 Declaration of Conflicts of Interest Arising from the Agenda

No Declarations of Conflicts of Interest were made.

1.3 Approval of Agenda

The agenda was approved as circulated.

2.0 CONSENT AGENDA ITEMS

The previous meeting minutes of the Board of Directors of SHS from Tuesday, October 24, 2017 were pre-circulated. The following resolution was put forward and approved by the SHS Board of Directors:

Be it resolved that the Board of Directors of SHS approves the meeting minutes as circulated.

2.1 Omnibus Motion Emanating from Board Committee Reports

Be it resolved that the Board of Directors accepts the recommendations of the following Committees of the Board and accordingly approves all of the following resolutions:

Medical Advisory Committee

1. Changes to Professional Staff:

Whereas the Medical Advisory Committee has completed a review of the changes to professional staff, new appointments, resignation, notice of death, and temporary privileges in accordance with the Professional Staff By-Law, and recommends SHS Board approval;

Be it resolved that the Board of Directors of SHS accepts the recommendation of the Medical Advisory Committee and accordingly approves the changes to professional staff, new appointments, resignation, notice of death, and temporary privileges recommended by the Medical Advisory Committee in accordance with the Professional Staff By-Law.

Audit and Risk Management Committee

1. Internal Audit Multi-Year Work Plan

Whereas the Audit & Risk Management Committee has approved the proposed internal audit plan for 2018, directional plan for 2019-2022 and the internal audit charter, as presented and recommends the Board of Sinai Health System approves same;

Be it resolved that the Board of Directors of Sinai Health System approves the internal audit plan for 2018, the directional plan for 2019-2022 and the internal audit charter, as presented.

2. External Audit Plan

Whereas PwC LLP, the auditors and public accountants appointed by the members to conduct the financial statement audit for Sinai Health System, have presented a plan for the audits;

And Whereas the Audit & Risk Management Committee has approved the Audit Plan and fees for the year ending March 31, 2018, as presented and recommends that the Board of Directors of Sinai Health System approves same;

Be it resolved that the Board of Directors of Sinai Health System approves the Audit Plan and fees for the year ending March 31, 2018, as presented.

3. Financial & Performance Results (YTD September 2017)

Whereas the Audit and Risk Management Committee has approved the Financial Statements for the Six Months Ended September 30, 2017, as presented and recommends the Board of Sinai Health System approve same;

Be it resolved that the Board of Sinai Health System approves the Financial Statements for the Six Months Ended September 30, 2017, as presented.

3.0 REPORTS

3.1 Chair's Report

Mr. Brent Belzberg, Chair of the Board, welcomed Directors and expressed his excitement at commencing the series of in-depth programmatic and educational updates for the Board, starting with the Frances Bloomberg Centre for Women's and Infants Health. Mr. Belzberg reminded the Board that Board meetings are now being structured to include an educational component to ensure that all Board members are familiar with the key clinical programs of the Hospital. Mr. Belzberg noted that, in addition to hearing from clinical and research leaders from the Women's and Infants' program, the Board would also hear directly from a patient about her experiences at the Hospital in the Women's and Infants program. Mr. Belzberg emphasized the Board's responsibility toward quality, noting that all programmatic updates will be viewed through the quality lens and noted that the Board would learn more about the Hospital's reporting of Critical Incidents under the Public Hospitals Act.

3.2 CEO's Report

Dr. Gary Newton, President and CEO, noted the importance of integrating education into Board meetings with the intent to better engage and inspire Board members. Dr. Newton re-introduced Directors to Ms. Jane Merkley, who was recently named Chief Operating Officer of Sinai Health System in addition to her role as EVP and Chief Nurse Executive. Dr. Newton noted that this additional responsibility will ensure alignment between clinical and operational activities within Sinai Health. Dr. Newton also emphasized the importance of quality within

the healthcare sector and encouraged Directors to become familiar with the format and type of data which is provided regularly and directly informs Board accountability.

4.0 QUALITY CONVERSATION

Ms. Paula Blackstien-Hirsch, Chair of the Patient Safety and Quality Committee of the Board, introduced Ms. Melanie de Wit, VP, Clinical & Enterprise Risk and Chief Risk Officer, who led the Board through a discussion on Critical Incidents, which may be defined as serious and preventable harm to patients in the Hospital. Pursuant to its legislative requirement under the *Public Hospitals Act*, the Board was presented with and reviewed the Hospital's system to identify critical incidents, disclose them to patients, notify senior administrators, and conduct a systems-level review of each such incident.

5.0 RESOURCES CONVERSATION

Ms. Joan Sproul, EVP Finance and Chief Administration Officer, and Mr. Jason Rutland, VP Finance & Support Services, presented the financial dashboard to the Board highlighting the financial stewardship covering all entities which comprise Sinai Health. The importance of multi-year planning was emphasized and the Board heard that Management is working closely with Sinai Health Foundation in achieving long-term goals.

6.0 BOARD DEVELOPMENT/PROGRAMMATIC UPDATE

Mr. Lawrence Bloomberg, Board Champion of the Frances Bloomberg Women's and Infants' Health Program, invited Dr. Mathew Sermer, Chief of Obstetrics & Gynecology, to lead the Board through a comprehensive overview of this world-renowned program.

Clinical leaders Dr. Shoo Lee, Paediatrician-in-Chief; Dr. Sharon Unger, Neonatologist and Director of the Rogers Hixon Milk Bank; and Dr. Greg Ryan, head of the Fetal Medicine Program at Mount Sinai presented the Women's and Infants' Health program's accomplishments, unique features and aspirations. Dr. Stephen Lye, Senior Investigator at the Lunenfeld-Tanenbaum Research Institute, provided an overview of the ground-breaking research undertaken within the program and its global reach.

Ms. Romelia Son, a former patient of the program, detailed for the board her journey in coming to Mount Sinai Hospital and becoming the first woman to have undergone an in-utero spina bifida operation in Canada. The Board was advised that this is the first case in Canada where the mother has not had to travel to the United States for this specialized surgery. Ms. Son's presentation to the Board provided Directors with an important first-hand account of the patient's perspective; what the hospital strives to achieve; and the import for patients in having access to organizations like Sinai Health.

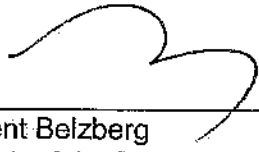
The Board also heard from Kate Wilkinson, VP Quality and Clinical Programs, on the quality oversight of the program. Finally, the Board heard from Louis de Melo, CEO of the Sinai Health Foundation, regarding the donor landscape relevant to this program.

7.0 OTHER BUSINESS

No other business was brought forward.

8.0 ADJOURNMENT

There being no further business, the meeting adjourned at 6:00 p.m.



Brent Belzberg
Chair of the Board



Dr. Gary Newton
Secretary of the Board