



MEETING OF THE BOARD OF DIRECTORS  
SINAI HEALTH SYSTEM (“SHS”)  
Wednesday, June 16, 2022  
Via Zoom  
11:00 am – 11:15 am

Minutes

Present:

Paula Blackstien-Hirsch  
Jonathan Bloomberg  
Lawrence Bloomberg  
Peter Cohen  
David Cynamon  
Lloyd S.D. Fogler, QC  
Dr. Shital Gandhi  
Irving Gerstein  
Bernard Ghert  
Ira Gluskin  
Maxine Granovsky Gluskin  
Jay Hennick  
Andrew Hoffman  
Debbie Kimel  
Tom Kornya  
Dr. Gary Newton

Richard Pilosof  
Stephen Pustil  
Philip Reichmann  
Dani Reiss  
Joel Reitman  
Joanna Rotenberg  
Robert Rubinoff  
Mark Saunders  
Dr. Mathew Sermer  
Howard Sokolowski  
Edward Sonshine  
Kenneth Tanenbaum  
Lawrence Tanenbaum  
Charles Winograd  
Dr. L. Trevor Young

Regrets:

Brent Belzberg  
Harry Culham  
Jane Merkley

Heather Reisman  
Gerald Schwartz  
Mark Wiseman

Also Present:

Susan Brown  
Louis de Melo  
Dr. Stephen Lye  
Barbara McCully

Dr. Howard Ovens  
Dee Perera  
Tracy Rotstein  
Dr. Maureen Shandling

Guests:

Ms. Terri McKinnon - PwC

Recorder: Aja Dykes

## 1. CALL TO ORDER

Peter Cohen, Chair of the Board of Directors, called the meeting to order.

### 1.1 Quorum

The Chair noted that a quorum was present and the meeting was duly constituted.

### 1.2 Declaration of Conflicts of Interest Arising from the Agenda

No Declarations of Conflicts of Interest were made.

## 2. CONSENT AGENDA ITEMS

### 2.1 Quorum

#### 2.1.1 Approval of Agenda

**Be it resolved that** the Sinai Health Board of Directors approves the meeting agenda, as presented.

#### 2.1.2 Previous Meeting Minutes

**Whereas** the Sinai Health System Board of Directors has reviewed the meeting Minutes from Friday, January 14, 2022 and Tuesday, April 19, 2022;

**Be it resolved that** the Sinai Health Board of Directors approves the meeting Minutes from Friday, January 14, 2022, and Tuesday, April 19, 2022, as circulated.

#### 2.1.3 Board Committee Reports and Omnibus Motion

**Be it resolved that** the Sinai Health Board of Directors accepts the recommendations of the following Committees of the Board and accordingly approves all of the following resolutions.

a) Human Resources Committee – May 18, 2022

2022/23 Work Plan

**Whereas** the Human Resources Committee has reviewed the Annual Work Plan and recommended the Sinai Health Board of Directors approve the same;

**Be it resolved that** the Sinai Health Board of Directors approves the Human Resources Committee Annual Work Plan, as presented.

2021/22 Senior Leadership Incentive Plan Performance

**Whereas** the Human Resources Committee reviewed and approved the 2021/22 Senior Leadership Incentive Plan Performance, and recommended the Sinai Health Board of Directors approve the same;

**Be it resolved that** the Sinai Health Board of Directors approves the 2021/22 Senior Leadership Incentive Plan Performance, as presented.

2022/23 Senior Leadership Incentive Plan Framework

**Whereas** the Human Resources Committee reviewed and approved the 2022/23 Senior Leadership Incentive Plan Framework, and recommended the Sinai Health Board of Directors approve the same;

**Be it resolved that** the Sinai Health Board of Directors approves the 2022/23 Senior Leadership Incentive Plan Framework, as presented.

2022/23 Sinai Health Executive Contingency Plan

**Whereas** the Human Resources Committee reviewed and approved the 2022/23 Sinai Health Executive Contingency Plan, and recommended the Sinai Health Board of Directors approve the same;

**Be it resolved that** the Sinai Health Board of Directors approves the 2022/23 Sinai Health Executive Contingency Plan, as presented.

b) Medical Advisory Committee – May 4, 2022 Meeting

**Whereas** the Medical Advisory Committee has completed a review of the changes to professional staff, new appointments, resignations, notices of death, and temporary privileges in accordance with the Professional Staff By-Law, and recommends SHS Board approval;

**Be it resolved that** the Sinai Health Board of Directors accepts the new appointments, changes of status, cross appointments, resignations and temporary appointments as recommended by the Medical Advisory Committee, in accordance with the Professional Staff By-Laws.

c) Medical Advisory Committee – June 1, 2022 Meeting

**Whereas** the Medical Advisory Committee has completed a review of the changes to professional staff, new appointments, resignations, notices of death, and temporary privileges in accordance with the Professional Staff By-Law, and recommends SHS Board approval;

**Be it resolved that** the Sinai Health Board of Directors accepts the new appointments, changes of status, cross appointments, resignations and temporary appointments as recommended by the Medical Advisory Committee, in accordance with the Professional Staff By-Laws.

d) Resources, Audit and Risk Committee – May 31, 2022 Meeting

*Destruction of Medical Records*

**Whereas** Management brought forward a proposed procedure for destruction of paper medical records at Sinai Health to the Resources, Audit and Risk Committee for review and endorsement;

**And whereas**, the Resources, Audit and Risk committee recommended it for approval by the Sinai Health Board of Directors;

**Be it resolved that** Sinai Health Board of Directors approves the procedure, as presented.

*Broader Public Sector Compliance Attestation (F2022)*

**Whereas** the Resources, Audit and Risk Committee reviewed the proposed attestation that Sinai Health System is required to make on an annual basis to demonstrate compliance with the Broader Public Sector Accountability Act, 2010 (“BPSAA”) in respect of April 1, 2021 to March 31, 2022 (the “F2022 Attestation”) and recommended approval of same by the Board of Directors;

**Be it resolved that** the Sinai Health Board of Directors approves the F2022 Attestation for submission to Ontario Health by June 30, 2022 and for posting on the Hospital’s website.

*Declaration of Compliance – M-SAA*

**Whereas** the Resources, Audit and Risk Committee reviewed Sinai Health’s Declaration of Compliance for Multi-Sector Service Accountability Agreement (“M-SAA”) effective April 1, 2021, and recommended approval of same by the Sinai Health Board of Directors;

**Be it resolved that** the Sinai Health Board of Directors approves the Declaration, as presented.

*Approval of Draft Audited Financial Statements (YE March 31, 2022)*

**Whereas** the Resources, Audit and Risk Committee has reviewed the draft audited financial statements for Sinai Health System (SHS) and Bridgepoint Health (BH) for the fiscal year ended March 31, 2022 (the “Financial Statements”), as prepared by management, and audited by PwC LLP, and reviewed the PwC 2022 Year-End Report;

**Whereas** PwC LLP, the auditors appointed by the members to conduct the financial statement audit, propose to issue standard opinions that the statements fairly present, in all material aspects, the statement of financial position, statement of operations and changes in net deficit, statement of remeasurement losses (revenue and expenses for Bridgepoint Health), and statement of cash flows of each corporation.

**And whereas**, the Resources, Audit and Risk Committee has endorsed, as presented, the Financial Statements and recommends approval of same by the Boards of Directors;

**Therefore, be it resolved that** the Boards of Directors of SHS and BH approve the Financial Statements for the fiscal year ended March 31, 2022.

*Appointment of External Auditors/Public Accountants for 2022/23*

**Whereas** the Resources, Audit and Risk Committee recommended that the Boards of Directors of Sinai Health System and Bridgepoint Health seek reappointment of PwC LLP as external auditors/public accountants for the Corporations for the year ending March 31, 2023 at the Annual General Meeting of the Members, at a fee to be determined in due course by the Boards of Directors;

**Be it resolved that** the Boards of Directors of Sinai Health System and Bridgepoint Health accept the recommendation of the Audit and Risk Management Committee, and recommend approval of same by the Members of the respective Corporations.

Long-Term Care Early Works Budget Approval

**Whereas** Management brought forward to the Resources, Audit and Risk Committee a request to proceed with expenditures for the Bridgepoint campus municipal land swap work up to a maximum of \$5M;

**And whereas,** the Resources, Audit and Risk Committee endorsed the budget request and recommended it for approval by the Sinai Health Board of Directors;

**Be it resolved that** the Sinai Health Board of Directors approves the budget request, as presented.

**Capital and Procurement**

Video Scope Equipment

**Contract Approval**

**Whereas** the Resources, Audit and Risk Committee has reviewed and endorsed the request for approval of an agreement for the purchase of Video Scope Systems through Olympus with a total contract value of \$15,786,000;

**And whereas** the Board is required to approve such an agreement;

**Be it resolved that** the Sinai Health Board of Directors approves the agreement, as presented.

Video Scope and Resection Equipment

**Approval of Non-Competitive Procurement and Agreement**

**Whereas** the Resources, Audit and Risk Committee has reviewed the request for approval of a non-competitive procurement and agreement for the purchase of Video Endoscopy & Resection Equipment through Karl Storz with a total contract value of \$1,225,455;

**And whereas** Management has completed the requisite diligence to ensure the appropriateness and suitability of such non-competitive procurement;

**And whereas** the Board is required to approve such non-competitive procurement and agreements;

**And whereas** the Resources, Audit and Risk Committee recommended approval of same by the Sinai Health Board of Directors;

**Be it resolved that** the Sinai Health Board of Directors approves the non-competitive procurement and agreement, as presented.

**Committee Business**

### Long-Term Care Steering Subcommittee

**Whereas** the Resources, Audit and Risk Committee has recommended the proposed Terms of Reference for the Long-Term Care Steering Subcommittee be approved by the Sinai Health Board of Directors;

**Be it resolved that** the Sinai Health Board of Directors approves the Terms of Reference, as presented.

## **3. STRATEGY**

### **3.1 Sinai Health Update**

Dr. Gary Newton, President and CEO of Sinai Health, provided a Sinai Health Update. The past year was eventful. Many thanks to Sinai Health's volunteer leadership who were flexible and provided textbook good governance. Our People have had a challenging year and continue to work with grace, good humour, and resilience.

The Ministry of Long-Term Care announce the allocation of beds for a long-term care home on the Bridgepoint campus. A Long-Term Care Steering Subcommittee, reporting to the Resources, Audit and Risk Committee, will be formed and more information will come forward in the fall.

Work is being done to review our board structure and membership with an opportunity to transition the board in the next 2-5 years.

A search has launched for the inaugural head of the Institute of Science of Care and Innovation at Sinai Health. This institute is nursing and health disciplines at the Hospital and includes the newly created Centre for Nursing Excellence. Sinai Health is unique in Canada for its designation as a Magnet hospital and for creating this institute and role.

Recruitment for the new Director of the Lunenfeld-Tanenbaum Research Institute continues. The position has been advertised internationally and the search committee will also reach out to several high-profile Canadian scientific leaders. The recruitment process should conclude this fall.

Years 1 and 2 of Sinai Health's Accreditation Canada sequential survey took place from Monday, June 13 through Wednesday, June 15, 2022 with four surveyors on site. Several Board members participated in the governance survey. Sinai Health performed well and official results will be issued shortly.

Sinai Health's Annual Report for 2021/22 will be issued after this meeting. There will also be a feature article in the Globe & Mail soon.

### **3.2 Strategic Plan Refresh**

Dr. Newton, provided a brief update on the Strategic Plan. Sinai Health's Strategic Plan for 2020-2025 launched right as the pandemic started. The Hospital's Executive Committee continues to work on refreshing the framework and incorporating lessons learned from the pandemic. The intent is to present a refreshed strategic plan, with a 2023-28 timeframe, to the Board for discussion in fall 2022. Management may circulate a draft document for review and feedback over the summer months.

Thank you to those also participating in the Master Planning work over the summer.

**4. OTHER BUSINESS**

No other business was brought forward.

**5. DATE OF NEXT MEETING**

The next scheduled meeting of the Board of Directors is Thursday, October 13, 2022 from 3:30 pm to 6:00 pm.

**6. ADJOURNMENT**

There being no further business, the meeting adjourned at 11:15 am.



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Peter F. Cohen  
Chair of the Board



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Dr. Gary Newton  
Secretary of the Board