

Research Strategic Plan

2026-2031



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Message from Leadership

Sinai Health's vision—to *discover and deliver life-changing care*—purposefully begins with discovery. As an academic health sciences centre, care, research and learning are at the core of our mission, fueled by the curiosity that drives today's innovations and creates the possibilities of tomorrow.

As we enter our second decade as Sinai Health, our inaugural Research Strategic Plan (2026-2031) marks a pivotal moment. It reflects our deep commitment to embedding research and innovation across every facet of our organization, and to harnessing the full potential of our scientific community to improve lives.

This plan is the result of an extensive and inclusive consultative process, engaging over 130 stakeholders and 280 survey respondents across Sinai Health, and beyond. It captures the insights, aspirations, and expertise of our researchers, clinicians, trainees, administrators, and partners. Together, we have defined a bold vision: to be a world-class research hospital where discovery science, clinical excellence, population health and health systems research converge to drive transformational impact.

Sinai Health is home to the globally renowned Lunenfeld-Tanenbaum Research Institute (LTRI). For over 40 years, LTRI Investigators have made foundational discoveries and developed technologies that propel science and medicine worldwide. Our clinical research programs are internationally recognized, advancing women's and infants' health, cancer, diabetes, and beyond.

In 2022, we established the Science of Care Institute, creating a vibrant hub for health systems research that champions compassionate, evidence-based care.

This strategic plan weaves together these existing and emerging strengths into a unified ecosystem structured across three interconnected domains: **discovery and translational; clinical and disease-focused; and population health, health systems and implementation science.** It identifies nine strategic priorities—from renewing infrastructure and streamlining operations, to attracting top talent and strengthening our partnerships with patients and care partners, as well as our academic, government and industry partners. It also introduces a new structure, *Sinai Health Research*, to foster collaboration and cohesion across our diverse research landscape, and sets the stage for a purpose-built research space to bring all our research teams under one roof.

This plan is not a finish line, it is the beginning of a new era. Sinai Health is where discovery fuels care, and care fuels discovery. Over the next five years, we will not only strengthen our foundation but also redefine what it means to be a research hospital—setting new standards for impact in health and society.

Dr. Anne-Claude Gingras

Senior Investigator
Director, Lunenfeld-Tanenbaum Research Institute
Vice President, Research, Sinai Health

Dr. Gary Newton

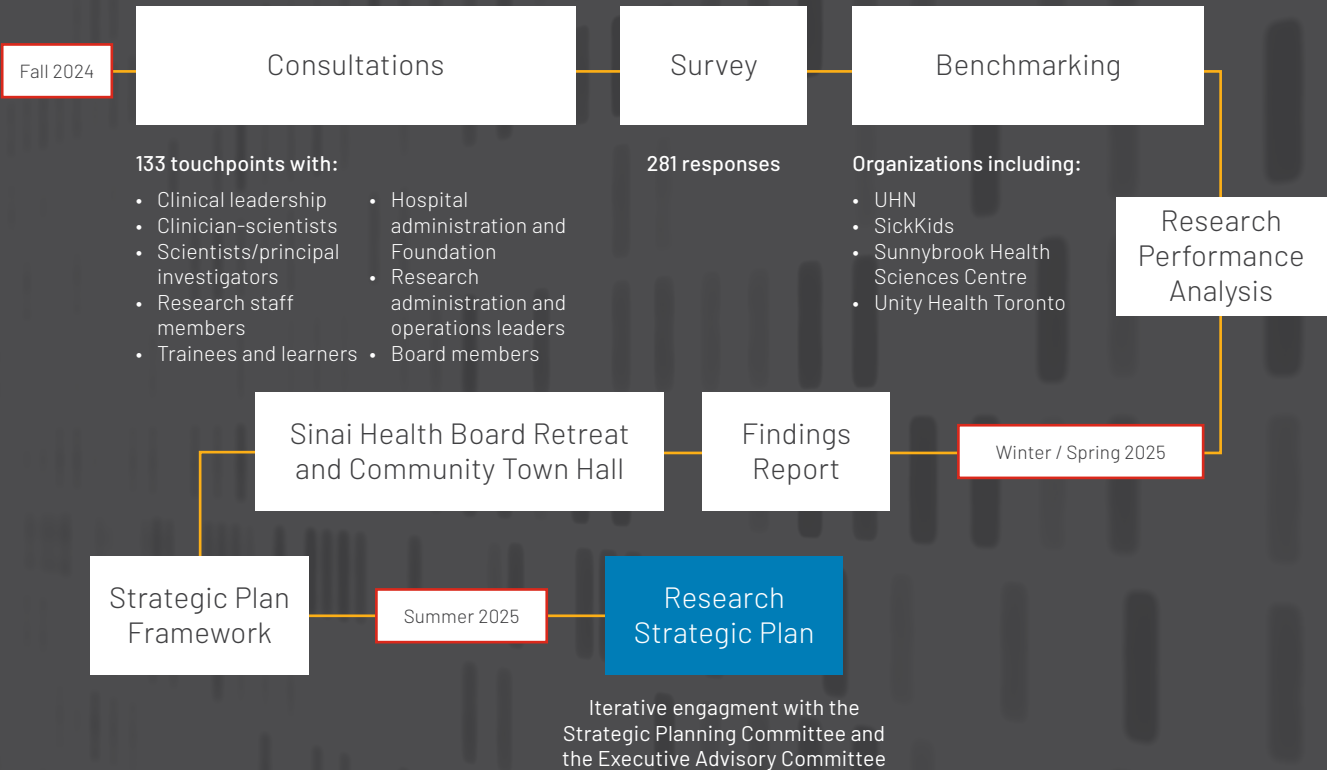
President and CEO, Sinai Health

Strategic Planning Process

In September of 2024, a comprehensive consultative process was initiated toward the development of Sinai Health's first strategic plan for research. Interviews and focus groups were conducted with over 130 individuals, including scientists and research team members, research administration, clinicians and trainees across Sinai Health, as well as with experts and leaders outside of our organization. Additionally, a survey was completed by 281 members of the Sinai Health research community. This comprehensive outreach helped shed light on Sinai Health's progress in mobilizing research and innovation, as well as the opportunities that lie ahead for our institution. As part of the information-gathering work, a thorough publication analysis was also conducted to identify areas of strength and recognized impact for Sinai Health. A number of comparator academic hospitals in Ontario

and across Canada were benchmarked to understand how Sinai Health fares in our areas of strength and how best to advance our research enterprise.

Insights from this first phase of work were captured in a comprehensive Findings Report that was shared with Sinai Health's Research Strategic Planning Committee (SPC) – including representatives from across the Sinai Health research landscape – as well as with the Hospital's executive leadership and board of directors through the Executive Advisory Committee (EAC) and at the Sinai Health Board Retreat in the spring of 2025. In collaboration with the SPC and EAC, a number of overarching goals and strategic priorities, as reflected in this strategic plan, were then formulated.



Research at a Glance

Geographic Landscape



Mount Sinai Hospital Campus

600 University Ave.
700 University Ave.
60 Murray St.
25 Orde St.



Hennick Bridgepoint Hospital

1 Bridgepoint Dr.

Best Scholars Ranking



52% of LTRI principal investigators

22% of all researchers

7.2% of clinician-scientists

D-index higher than a specific threshold, determined by Research.com

Research Capacity*



123
researchers

at LTRI, including 40 principal investigators and 83 clinical researchers



228
research trainees

at LTRI, including 81 postdoctoral fellows, 99 PhD students, 46 master's students and 62 undergraduate students

Research Productivity



~700 research publications per year



~500K in external grants per year, per researcher



~300 clinical research projects per year



#1 most published discipline for Sinai Health: Oncology



#1 most cited discipline for Sinai Health: Oncology



Sinai Health ranked #1
in Canada in Obstetrics
and Gynaecology research
and innovation

According to Scimago Ranking



Sinai Health ranked #1
in Canada in Endocrinology
and Metabolism

According to Field Normalized
Citation Impact (CNCI)

*As of September 2024

Strategic Vision for Research

A world-class academic health sciences centre where our unique and globally recognized strength in discovery research is strategically coupled to our exceptional clinical programs to drive unparalleled and transformational impact in health and society.



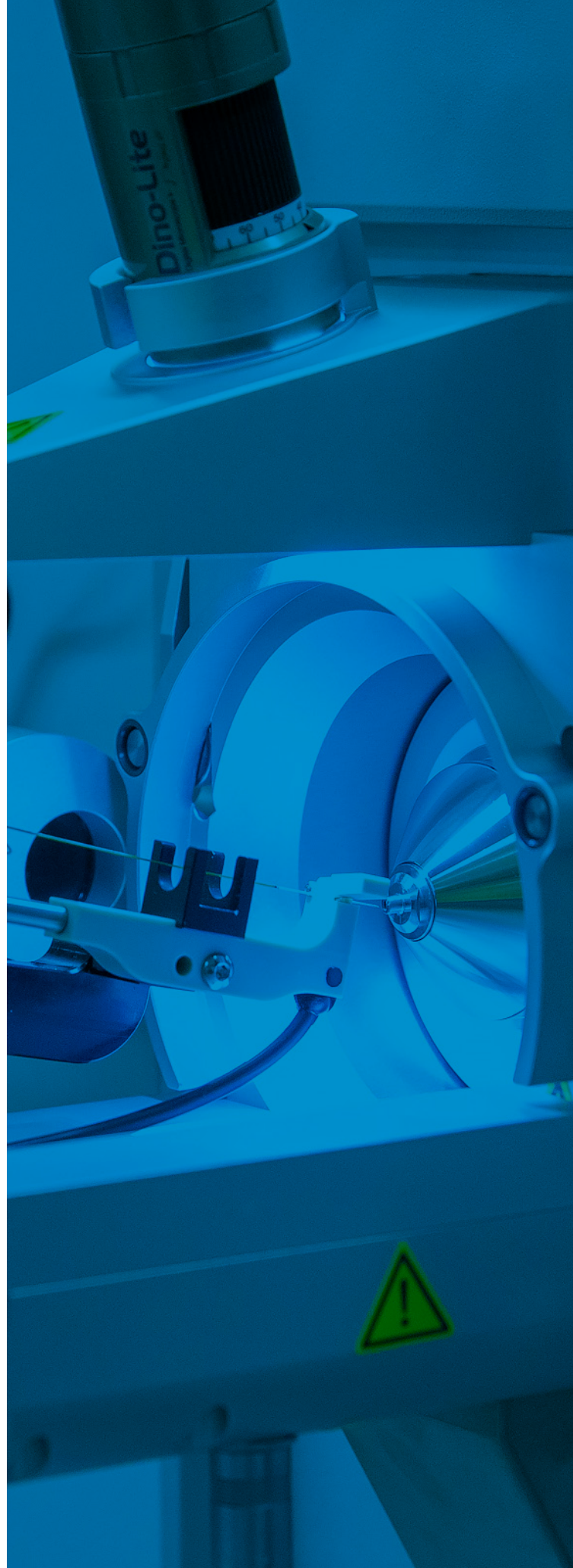
A Bold New Era

To achieve this vision, we are undertaking three major shifts in the way we conduct and support research. Specifically, we are:

1. Creating a new overarching structure for all of research — **Sinai Health Research** — to host all existing institutes and centres, including LTRI and individual programs and researchers who are not currently associated with any centres or institutes. Sinai Health's research capabilities and capacities are being optimally integrated with corporate services to provide necessary administrative and operational supports to the entire Sinai Health research community.
2. Intentionally cultivating three distinct and interconnected **research domains: discovery and translational, clinical and disease-focused, and population health, health systems and implementation.**

This entails activities to further structure and strategically group our existing research programs. It also includes investments and partnerships (with clinical programs and academic departments, university and hospital partners, industry, patients and care partners, community organizations, philanthropic partners, as well as provincial and federal governments) to meet the specialized infrastructure, talent and service needs of each research domain.

3. Defining three **thematic focus areas** where Sinai Health has demonstrated exceptional research strength — **women's and infants' health, oncology and inflammatory conditions** — as launch pads for collaboration and large-scale cross-domain research programs to advance a distinct niche and impact sphere for Sinai Health.



Overarching Goals

Synergy

Leverage clinical practice to enhance science, while advancing compassionate care, quality outcomes and patient experiences through research and innovation.



Synergy between clinical practice and research means actively using insights from patient care to inspire and drive scientific investigation. We aim to leverage the research excellence we have cultivated in our institutes and centres to advance the delivery of high-quality compassionate care, and enhance patient outcomes and experiences.

Impact

Strengthen our foundation in discovery science and harness it to accelerate translational, clinical, population health, and health systems research, leveraging the unique capacity of an academic hospital to bridge science and care.



Our research enterprise is rich but scattered. We aim to create systematic highways for collaboration, share our capabilities and forge communities across currently disparate programs and entities. We recognize that cohesion across our research landscape will be a powerful enabler of our impact, will solidify our sense of identity and further strengthen our existing culture of collaboration.

Cohesion

Cultivate a fully-integrated and highly collaborative research and innovation ecosystem.



LTRI is a unique research enterprise among academic hospitals in Canada due to our remarkable impact and strong focus on discovery research. Our goal is to continue to advance our global leadership in discovery science, to expand our translational research capacity, and to leverage our excellence as a preferred care provider to improve people's lives through applied research and innovation.

Competitive positioning

Carve out a distinct niche for Sinai Health Research to strengthen our national and international positioning.



We intend to recognize and lean into our demonstrated strengths to make a bold mark on the global stage as innovators and scientific leaders. Being known for specific areas of research excellence will allow us to further enhance our competitive positioning with respect to both funding and talent.

Strategic Priorities

1

Transform our corporate culture and approaches to embrace research as an integral part of, and an inherent benefit to, Sinai Health.

2

Structure and organize the Sinai Health Research enterprise, to recognize, support and celebrate all researchers and programs at Sinai Health.

3

Attract, support, and retain top research talent, to continue to advance our scientific leadership on the global stage.

4

Catalyze collaboration across Sinai Health Research, to amplify our scientific and patient impact.

5

Enhance, align and streamline research administration and operations, to propel research, innovation and clinical trial programs.

6

Renew and plan for expansion of Sinai Health's research infrastructure, to ensure our facilities represent and continue to enable cutting-edge science.

7

Maximize Sinai Health's research identity and recognition, thereby elevating the presence and reputation of our researchers.

8

Enhance and strategically bolster the financial sustainability of Sinai Health Research, to secure the future of our research and innovation programs.

9

Lead the development of local and global partnership networks, to advance science and improve care through collaborative knowledge generation.



Transform our corporate culture and approaches to embrace research

This priority focuses on the cultural and operational maturation of Sinai Health to facilitate research and innovation as integrated and inherent activities within our broader mandate as an academic health sciences centre. In essence, it is about transitioning from a **hospital with a prominent research institute** to a **research hospital**, where research and innovation are operationally embedded into care delivery, and where every patient has the opportunity to engage in and benefit from cutting-edge research as part of their care. This will mean incorporating the accountability for research and innovation into the hospital's corporate functions, establishing consistent mechanisms for clinical departments and programs to support and participate in research, and maintaining a vibrant research enterprise within the context of a hospital's strict resourcing framework.

Key areas of work

- a. Incorporating the voice of research in key corporate decision-making junctures to ensure the needs of research and the implications of decisions for the research community are taken into consideration.
- b. Implementing optimal approaches to incorporate accountabilities for research into the mandates of the Hospital's corporate service departments.
- c. Establishing a consistent mutually beneficial partnership framework to ensure participation and accountability for research within Sinai Health's clinical departments and programs.
- d. In consultation with the research community, establishing a unified health information system with a research environment, complemented by organizational policies to facilitate the appropriate use of clinical data for secondary purposes.
- e. Designing and implementing a research data governance framework aligned with Sinai Health's digital health strategy, including data collection standards, access levels, approval and use-case parameters.
- f. Empowering all patients and their care partners to engage in research and benefit from cutting-edge research solutions, including co-developing a system-wide approach to recruitment that reflects shared values and facilitates broad participation.
- g. Leveraging our capabilities and expertise in practice-based research, knowledge mobilization and implementation science to build broad-based capability for health-care innovation among researchers, leaders, and staff.



Structure and organize the Sinai Health Research enterprise

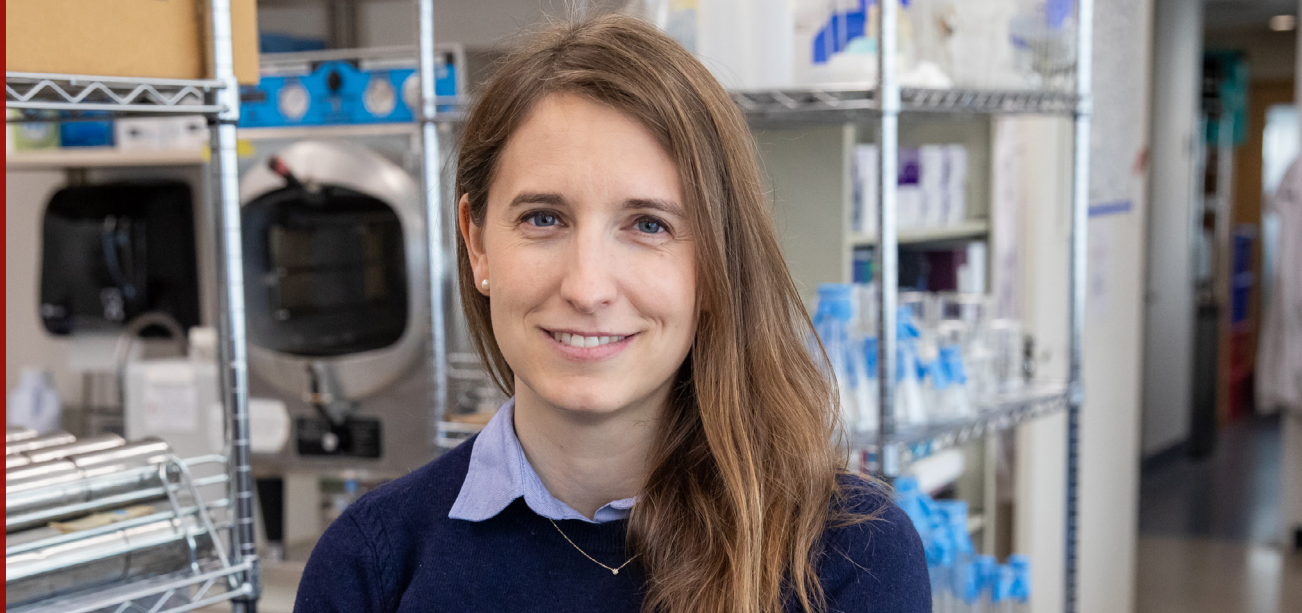
This priority focuses on the creation of an overarching entity — Sinai Health Research — to encompass and enable research programs across our entire scientific landscape. To expand our scientific footprint as an academic health sciences centre, we also aim to recognize and address the unique needs of three distinct but interconnected domains of research occurring at Sinai Health:

- **The discovery and translational research domain** which includes basic biology research looking at molecular mechanisms and cellular pathways underpinning health and disease, as well as research that utilizes material of human origin such as tissues and specimens to assess the value of newly discovered scientific ideas in the clinical setting. The majority of research taking place at LTRI falls under this research domain.
- **The clinical and disease-focused research domain**, which includes research with the goal of improving the diagnosis and treatment of disease and injury, such as observational studies, clinical trials and other forms of patient-centred investigation. The majority of research being conducted at SREMI and various clinical departments and programs falls under this research domain.

- **Population health, health systems and implementation research domain**, which includes research focused on the collection and use of multi-dimensional data to drive improvements in population health outcomes; implementation of evidence-informed practice; and research aimed at compassionate care and person-centred health systems transformation. Research currently taking place at Science of Care Institute, Prosserman Centre for Population Health Research, as well as education research and quality improvement initiatives fall under this research domain.

Key areas of work

- a. Creating an overarching structure — Sinai Health Research — to house all research activities, including LTRI, other institutes and centres, as well as individual programs and researchers that are not currently affiliated with any centres or institutes.
- b. Establishing a consistent, unified and well-defined system for Sinai Health Research appointments.
- c. Organizing Sinai Health Research's activities into three overarching domains — discovery and translational research; clinical and disease-focused research; and population health, health systems and implementation research — and aligning researchers, institutes and centres to the appropriate domain.
- d. Crystalizing LTRI as the quintessential home of the discovery and translational research domain, including efforts to safeguard and support its cadre of world-class discovery programs and amplification of its translational research portfolio.



Attract, support, and retain top research talent

This priority focuses on nurturing the exceptional talent pool that underpins Sinai Health's reputation for research excellence, while maintaining our attractiveness and visibility among new recruits, as a world-class institution for health research. Our talent retention and attraction plan recognizes the vital importance of every member of our research community. This includes faculty-appointed principal investigators and clinician-scientists and trainees, as well as research, operational and administrative team members, spanning all career stages and professions. Our plan also recognizes and seeks to address the unique supports that clinician-scientists require to flourish in their academic careers, while providing the highest standards of care to our patients.

Key areas of work

- a. Ensuring LTRI is home to a critical mass of innovators and emerging scientific visionaries, including efforts to address natural attrition through targeted recruitment.
- b. Partnering with clinical programs and academic departments to engage in more strategic and coordinated recruitment of clinician, translational and embedded scientists.
- c. Strategically recruiting principal investigators with appropriate methodological and technical expertise (including data scientists, AI experts and implementation scientists) to cultivate excellence in each of our three research domains.
- d. Maximizing retention of principal investigators by identifying mechanisms to provide consistent and equitable salary support, career development pathways, work-life balance, and institutional grant opportunities.
- e. Exploring optimal mechanisms to recruit, support and retain top-tier research personnel with administrative and domain-specific expertise, including long-term predictable compensation, career progression opportunities, professional development and wellness supports.
- f. Accelerating the development of research trainees and early-career researchers through coordinated mentorship, training, and integration strategies focused on long-term capacity building.
- g. Recognizing and celebrating research contributions from all members of our research community through purposeful and systematic pathways.

4



Catalyze collaboration across Sinai Health Research

We recognize the untapped opportunity for collaboration and synergistic research impact that exists within the greater Sinai Health ecosystem. To harness this opportunity, we aim to designate three initial collaboration launch pads (referred to as “thematic areas”), where our institution has demonstrated exceptional research performance, where there is a track record of intensive research activity in multiple domains, and where we house unique research assets including biobanks, technology platforms and rich clinical databanks. Our aim is to catalyze collaboration between different research domains and among researchers and clinicians, with an initial focus on these thematic areas which are primed for impact.

Key areas of work

- a. Designating three initial thematic areas – **women’s and infants’ health, oncology, and inflammatory conditions** – where Sinai Health has demonstrated unique research leadership as launch pads for cross-domain collaboration.
- b. Fostering a dynamic and collaborative research environment by cultivating interdisciplinary research communities around Sinai Health’s scientific strengths and thematic priorities.
- c. Increasing the discoverability and accessibility of our clinical assets (biobanks, data repositories, etc.) and scientific cores (pathology, clinical labs and technology platforms) for the entire Sinai Health community.
- d. Developing pathways for collaborative resource development and sharing of research assets among clinical departments and Sinai Health Research.
- e. Proactively developing new integrative research programs that cut across different research domains and leverage Sinai Health’s clinical assets and globally leading technological platforms.
- f. Mobilizing our unique research assets and expertise to develop and validate health-care innovations by Sinai Health scientists or external researchers (e.g., new diagnostics and therapeutics).



Enhance, align and streamline research administration and operations

This priority focuses on the optimization of our research administration and operations capabilities to ensure all scientists have ready access to the right information, tools and expertise to efficiently advance their research and innovation programs, while effectively performing their professional, regulatory, contractual and scientific responsibilities. This includes investments in our research operations and administration teams, as well as the implementation of integrated systems to coordinate and enhance the administrative functions of the research enterprise.

Key areas of work

- a. Centralizing research services under Sinai Health Research and developing mechanisms for appropriate enterprise-wide communications about the services that are available and pathways to access those services.
- b. Modernizing, streamlining, coordinating and standardizing core administrative processes associated with the execution of research projects and advancement of innovations across research and hospital operations.
- c. Ensuring research administration excellence by increasing staff capacity and workload equity (retaining and recruiting personnel, leveraging resources across the broader Sinai Health community), while investing in process standardization and professional development.
- d. Enhancing technology transfer and intellectual property capacities and capabilities by establishing consistent and clear policies, and bringing ready access to expert personnel for intellectual property protection, partnership development, and commercialization support.
- e. Ensuring innovation policies as well as commercialization pathways and services are explicitly and visibly inventor friendly, to attract innovators and boost innovation and commercialization outcomes.
- f. Enhancing education, capability-building and mentorship opportunities focused on the development of entrepreneurship skills among researchers and trainees.
- g. Reviewing and enhancing legal, privacy, compliance and risk management frameworks to align with regulations and balance organizational priorities, while embracing open science, catalyzing innovation and facilitating patient-partnered research.



Renew and plan for expansion of Sinai Health's research infrastructure

This priority focuses first and foremost on our aim to build a new comprehensive research facility. Planning for this new infrastructure will take into consideration the need for renewal, expansion and co-location of different kinds of research spaces, in coordination with our university and hospital partners. In addition, as part of this priority, we intend to strategically enhance and maximize the usership of our technology and methodology platforms, ensuring that our scientists have access to appropriate and cutting-edge infrastructure to continue to lead in their fields of study.

Key areas of work

- a. Scoping out requirements and specifications for a new dedicated research facility including:
 - i. Optimal scale and size (number of researchers) for each research domain, to ensure sustainability and continued scientific leadership.
 - ii. Wet lab (including research cores), dry lab, and patient encounter spaces (in a centralized hub or within clinical environments), to appropriately accommodate the needs of existing and future research programs across all three research domains.
 - iii. Vibrant teaching, seminar, and collaboration spaces that foster internal scientific exchange and well-being among researchers and trainees, while showcasing Sinai Health's identity as a leading-edge research institution to external visitors.
 - iv. Opportunities for co-location and shared spaces for aligned research teams and support units to advance collaboration and working efficiency.
- b. Facilitating infrastructure renewal and continued technology development to ensure our globally recognized scientific platforms are always operating at the cutting edge when it comes to instrumentation and expert personnel.
- c. Enhancing and systematizing biobanking infrastructure, including routine collection and storage of biospecimens and information, as well as user-friendly digital pathways for Sinai Health researchers and partners to access samples and data.
- d. Developing a long-term plan to maintain and sustain the institutional computing infrastructure, ensuring that our high-computing cluster and data solutions advance our leadership in precision medicine and fully embrace the AI revolution.
- e. Enhancing infrastructure for clinical research, including appropriate and robust data management solutions; compliance, privacy and information security systems; as well as centralized protocols and training for clinical research personnel.



Maximize Sinai Health's research identity and recognition

This priority focuses on efforts to strengthen our internal sense of identity as Sinai Health Research and to amplify external awareness of our contributions to evidence-informed compassionate care and science through our world-class research and innovation programs. We intend to roll out intentional strategies, tactics and tools to solidify our sense of community as members of Sinai Health Research. Leaning into our existing and already-powerful research brands, most notably LTRI, we also aim to systematize and professionalize our approaches to gaining external recognition among the global research community and the public at large.

Key areas of work

- a. Cultivating a brand identity for Sinai Health Research in the context of a global research brand architecture that includes existing institutes and centres.
- b. Developing an intentional strategy to drive external awareness of Sinai Health Research, elevating and leveraging the outstanding reputation of existing platforms, centres and institutes.
- c. Designing and implementing a comprehensive collection of targeted tactics to promote and raise awareness of Sinai Health Research activities.
- d. Developing and deploying standardized corporate communication materials, tools (including a Sinai Health Research website), policies and pathways for external promotion of research activities and successes, and to equip Sinai Health Research members as ambassadors of our brand.
- e. Developing and launching a pan-institutional communication strategy and change management process to build awareness and support for the new organizational scheme for research, to cultivate new connections, and to celebrate our research excellence and improvements in care.
- f. Optimizing a standardized process and cadence to nominate Sinai Health researchers for prestigious awards and recognitions.

Photo courtesy of Breakthrough Prize



Enhance and strategically bolster the financial sustainability of Sinai Health Research

To ensure greater financial sustainability and security for Sinai Health Research, we will build upon our exceptional track record of success in grants-based funding and synergize investments in research across the Hospital's research and care environments. Simultaneously, we will focus on developing and maturing private-sector funding sources, an area in which Sinai Health has significant growth potential. This includes philanthropy, corporate partnerships and industry contracts.

Key areas of work

- a. Developing an intentional philanthropy strategy including standardized, equitable and strategic fundraising, funds distribution, and designation/naming approaches to advance our research domains and our thematic areas.
- b. Exploring alternate funding sources for Sinai Health Research, including corporate partnerships (e.g., with the financial, pharma, and biotech sectors), as well as engaging with new donors in the context of the future research facility development.
- c. Bolstering grant submission support for different types of research and funding applications to increase grants-based funding, with a strong focus on Tri-Agency and large-scale institutional grants.
- d. Identifying efficiencies and opportunities for synergistic and partnered investments in research between clinical departments and Sinai Health Research.
- e. Leveraging Sinai Health's advanced research platforms as strategic assets to attract partnerships, expand research impact and drive revenue generation through business service models.
- f. Developing an industry engagement strategy including capacity building within Sinai Health Research to become an attractive partner to industry in the context of clinical trials, as well as intentional outreach and business development to actively engage with industry through service contracts.



Lead the development of local and global partnership networks

As a relatively small research enterprise, Sinai Health continues to make remarkable impact in the world of health sciences. Going forward, to achieve our goals with efficient use of resources, and to distinguish our institution on the global stage, we intend to boost our efforts in targeted and strategic partnerships. We will strengthen and solidify our relationships and collaboration mechanisms with peer institutions, with our patients and care partners, with local community organizations, as well as relevant global entities, leading the development of scientific networks that elevate both Sinai Health's research contributions and reputation, as well as the impact of Toronto, Ontario and Canada in all research domains.

Key areas of work

- a. Strengthening and systematizing collaborations with the University of Toronto and key Toronto Academic Health Science Network (TAHSN) partners, as well as provincial and national peer institutions, to optimize resource sharing and streamline administrative and financial pathways.
- b. Co-designing with patients and care partners, an integrated system-level patient engagement strategy for research, to enhance patient access to cutting-edge research-based interventions, and to increase research participation, collaboration and leadership opportunities for patients and care partners from a variety of communities and backgrounds.
- c. Establishing new relationships and extending existing partnerships with key community organizations to facilitate community-engaged and community-responsive health research.
- d. Exploring international partnership opportunities with global NGOs, top-tier institutions and key industry players around the world to advance Sinai Health's leadership and visibility in open science and collaborative knowledge generation.

Indicators of Success

Synergy

Leverage clinical practice to enhance science while advancing compassionate care, quality outcomes and patient experiences through research and innovation.

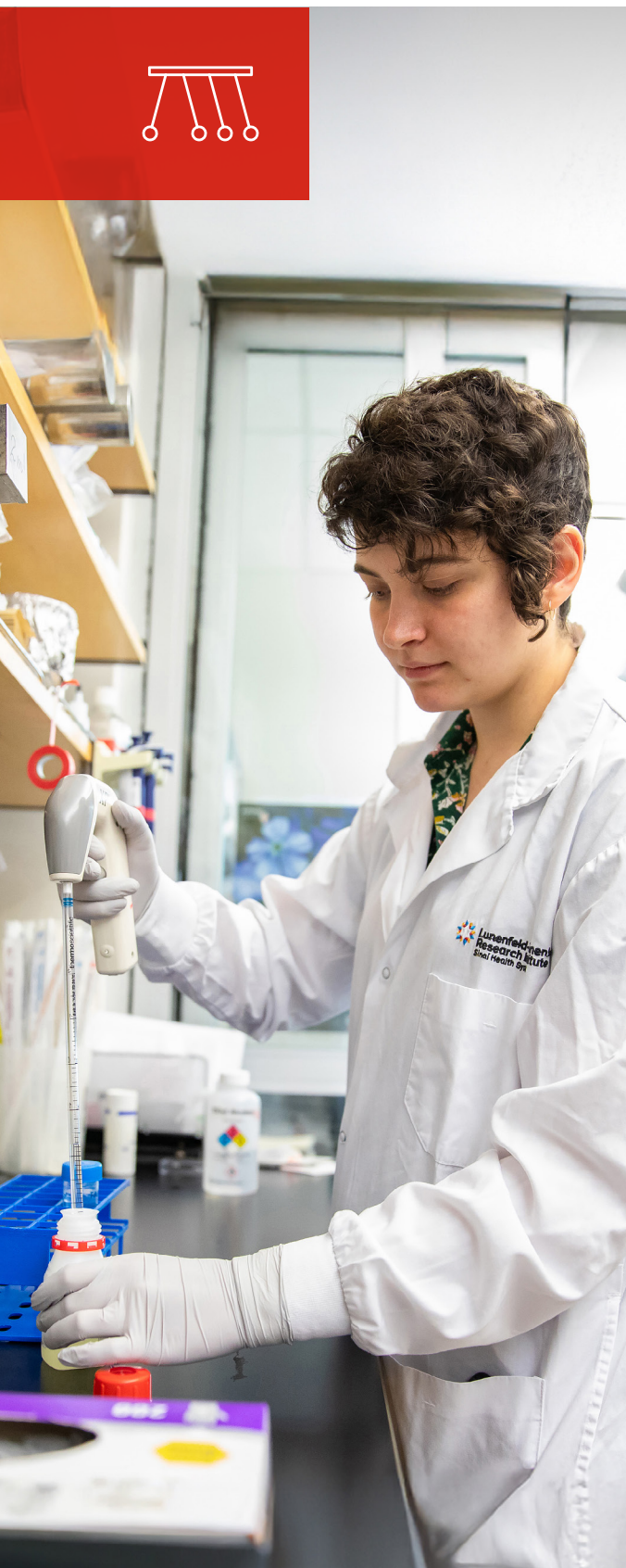


Synergy between clinical practice and research means actively using insights from patient care to inspire and drive scientific investigation. Simultaneously, we aim to leverage the research excellence we have cultivated in our institutes and centres to advance the delivery of high-quality compassionate care, and enhance patient outcomes and experiences. Key enablers of this synergy include strategic alignment of research and innovation with organizational priorities related to care; a corporate culture that embraces research; robust health informatics infrastructure; and meaningful engagement of patients and care partners in research.

1. There is inherent understanding of the mission of research, and accountability to advance it, on the part of Hospital leadership and clinical department leaders.
2. Instances of coordinated/synergistic hiring between clinical departments and Sinai Health Research have increased.
3. The Hospital's digital health strategy and health information system is informed by, and tangibly enables, research and innovation.
4. Sinai Health has designed and implemented a global consenting strategy.
5. There are several examples of clinically collected data being appropriately leveraged to advance research and innovation programs.
6. Patients and care partners have enhanced awareness of Sinai Health's research activities and their engagement in research has increased significantly (e.g., there is an increase in the number of patient research participants, there is a patient and family advisory council in place, etc.)

Impact

Strengthen our foundation in discovery science and harness it to accelerate translational, clinical, population health, and health systems research, leveraging the unique capacity of an academic hospital to bridge science and care.



1. Sinai Health Research is home to top-tier scientists with expertise in foundational and leading technologies and methodologies important to each of our research domains.
2. The calibre (e.g., number of publications, funding success, and other criteria as defined by Sinai Health Research), as well as the number of LTRI PIs engaging in discovery research has increased or remained the same, and the calibre and number of LTRI PIs engaging in translational research has increased.
3. Retention among all research-related roles is at an all-time high (barring natural attrition due to retirement or relocation).
4. Clear, efficient and effective administrative pathways exist to facilitate the execution of all forms of research, from discovery science to clinical studies.
5. Sinai Health researchers engaging in patient-oriented and patient-partnered research have access to appropriate, timely, and cost-effective methodological expertise and supporting infrastructure.
6. Sinai Health has successfully established sustainable digital infrastructure that can support large-scale data-intensive research programs in all research domains.
7. We are participating in or leading an increasing number of clinical trials.
8. Our ability to translate research findings is tangibly improved (e.g., more innovations, patents, policy recommendations or guidelines).

Cohesion

Cultivate a fully-integrated and highly collaborative research and innovation ecosystem.

1. There are increased instances of collaboration among Sinai Health researchers (grant applications, funded projects, service engagements) where LTRI's expertise and platforms are leveraged to address patient-relevant research questions.
2. Sinai Health researchers have enhanced awareness of and access to clinical research assets including specimen and data banks as well as methodological tools and expertise.
3. We have successfully financed new high-profile initiatives that bridge two or more research domains.



Competitive positioning

Carve out a distinct niche for Sinai Health Research, to strengthen our national and international positioning.



1. We have increased the number of high-calibre publications and we are housing an increased number of pre-eminent, globally recognized scientists in our thematic areas of research focus.
2. Sinai Health Research has contributed to new broadly recognized standards of care in our thematic areas.
3. We have maintained or increased grants-based revenues by leveraging our track record and harnessing our strengths in our thematic areas.
4. We have successfully aligned fundraising activities with our thematic areas of focus.
5. Our engagement with industry, whether through sponsored clinical trials, service engagements, or as an innovation partner, has increased tangibly.
6. We have strategically broadened and deepened our partnerships with peer institutions, NGOs and academic collaborators to advance our impact and recognition in our thematic areas.
7. Sinai Health Research's brand recognition and its association with impact and excellence in our thematic areas have increased among the Canadian public and international research community.



